CONFERENCE PROGRAMME

Building and Operating the Tug of the Future

Managing Risk from Design to Deployment

11:30 - 13:00 | Opening session and one-hour interactive panel

11:30	**Chairman's Welcome and Opening Address** **ETA Chairman** Welcome and brief opening remarks.
11:35	**Setting the Scene: Managing Risk in an Increasingly Uncertain World** **Edwin Lambert, Moderator** How geopolitical uncertainty, technological change, new fuels and shipbuilding pressures are reshaping risk across the tug lifecycle.
11:40	**Towage in the Line of Fire: Sanctions, War Risk and the Changing Risk Landscape** **Ben Harris, Shipowners' Club** A short insurer and claims perspective on emergency towage, sanctions and operations in war-risk areas.
11:50	**Salvage in Conflict Zones: Responding When Risk Becomes Reality** **James Herbert, International Salvage Union** The practical challenges facing salvors in conflict-affected areas and operating conditions.
12:00	**Interactive Panel: From Design to Deployment - Who Carries the Risk?** **Moderated by Edwin Lambert** A one-hour moderated conversation. Panellists respond to questions and engage with one another; there are no individual presentations.

Panel

Mijndert Wiesenekker, Damen Shipyards	Shipyard, supply-chain and geopolitical risks
Marc Overheul, Overheul Marine	Newbuild contracting, delivery and owner risks
Mike Fitzpatrick, Robert Allan Ltd.	Tug design, innovation and new technology
Aileen Van Raemdonck, EMPA	Pilotage and operational risk
Ben Harris, Shipowners' Club	Insurance, claims and liability
James Herbert, International Salvage Union	Emergency towage and salvage

13:00 | Close and walking lunch